November 5, 2026

TO: Legal Counsel

News Media
Salinas Californian
El Sol
Monterey County Herald
Monterey County Weekly
KION-TV
KSBW-TV/ABC Central Coast
KSMS/Entravision-TV

The next regular meeting of the **COMMUNITY ADVOCACY COMMITTEE - COMMITTEE OF THE WHOLE** of **SALINAS VALLEY HEALTH**[1] will be held **WEDNESDAY, NOVEMBER 11, 2026, AT 8:30 A.M., DOWNING RESOURCE CENTER, CEO CONFERENCE ROOM 117, SALINAS VALLEY HEALTH MEDICAL CENTER, 450 E. ROMIE LANE, SALINAS, CALIFORNIA and AV ACUEDUCTO 344 CHAPULTEPEC NTE., 58260 MORELIA, MICHOACÁN, MEXICO.**

(*For Public Access Information Visit* https://www.salinasvalleyhealth.com/about-us/healthcare-district-information-reports/board-of-directors/board-committee-meetings-virtual-link/.)

Allen Radner, MD
President/Chief Executive Officer

[1] Salinas Valley Memorial Healthcare System operating as Salinas Valley Health

Committee Voting Members: **Rolando Cabrera, MD**, Chair, **Isaura Arreguin,** Vice Chair, **Allen Radner, MD,** President/CEO, **Clement Miller**, Chief Operating Officer, **Jaime Gonzalez, MD**, Medical Staff Member.

Advisory Non-Voting Members: Julie Edgcomb, Community Member

COMMUNITY ADVOCACY COMMITTEE
COMMITTEE OF THE WHOLE
SALINAS VALLEY HEALTH[1]

WEDNESDAY, NOVEMBER 11, 2026, 8:30 A.M.
DOWNING RESOURCE CENTER, CEO CONFERENCE ROOM 117
Salinas Valley Health Medical Center
450 E. Romie Lane, Salinas, California &
Av Acueducto 344 Chapultepec Nte., 58260 Morelia, Michoacán, Mexico

(Visit SalinasValleyHealth.com/virtualboardmeeting for Public Access Information)

AGENDA

1. Call to Order / Roll Call

2. Public Comment

   This opportunity is provided for members of the public to make a brief statement, not to exceed three (3) minutes, on issues or concerns within the jurisdiction of this District Board which are not otherwise covered under an item on this agenda.

3. Approve Minutes of the Community Advocacy Committee Meeting of August 19, 2026 (CABRERA)

   - Motion/Second
   - Public Comment
   - Action by Committee/Roll Call Vote

4. Vaccines for Children (VFC) Update and New Vaccines for Adults (VFA) Program (RODRIGUEZ)

5. Taylor Farms Family Health & Wellness Center – Specialty Expansion Update (RODRIGUEZ)

6. Adjournment

   The Community Advocacy Committee meets quarterly and the next meeting is scheduled for Wednesday, **February 17, 2027** at 12:00 p.m.

This Committee meeting may be attended by Board Members who do not sit on this Committee. In the event that a quorum of the entire Board is present, this Committee shall act as a Committee of the Whole. In either case, any item acted upon by the Committee or the Committee of the Whole will require consideration and action by the full Board of Directors as a prerequisite to its legal enactment.

[1]Salinas Valley Memorial Healthcare System operating as Salinas Valley Health

The Salinas Valley Health (SVH) Committee packet is available at the Committee Meeting, electronically at https://www.salinasvalleyhealth.com/~/about-us/healthcare-district-information-reports/board-of-directors/meeting-agendas-packets/2026/, and in the SVH Human Resources Department located at 611 Abbott Street, Suite 201, Salinas, California, 93901. All items appearing on the agenda are subject to action by the SVH Board.

Requests for a disability related modification or accommodation, including auxiliary aids or Spanish translation services, in order to attend or participate in-person at a meeting, need to be made to the Board Clerk during regular business hours at 831-759-3208 at least forty-eight (48) hours prior to the posted time for the meeting in order to enable the District to make reasonable accommodations.

[1]Salinas Valley Memorial Healthcare System operating as Salinas Valley Health

CALL TO ORDER
ROLL CALL

(Chair to call the meeting to order)

PUBLIC COMMENT

DRAFT SALINAS VALLEY HEALTH[1]
COMMUNITY ADVOCACY COMMITTEE MEETING
COMMITTEE OF THE WHOLE
MEETING MINUTES AUGUST 19, 2026

Committee Attendance:

Voting Members Present: **Rolando Cabrera, MD**, Chair, **Isaura Arreguin**, Vice Chair, **Allen Radner, M.D.** President/CEO, and **Clement Miller**, COO, **Jaime Gonzalez, M.D.**, Medical Staff Member

Voting Members Absent: None

Advisory Non-Voting Members Present:
In Person: Iftikhar Hussain, CFO, Gary Ray, CLO, Tiffany DiTullio, VP, Orlando Rodriguez, CMO, MD
Via Teleconference: Michelle Childs, CHRO, Carla Spencer, CNO

Other Board Members Present Constituting Committee of The Whole:
In Person: Catherine Carson
Via Teleconference: Victor Rey, Jr. and Joel Hernandez Laguna

Jaime Gonzalez, M.D. arrived at 12:05p.m.
Victor Rey, Jr. arrived at 12:21 p.m.

1. CALL TO ORDER/ROLL CALL

A quorum was present and Chair Rolando Cabrera, MD, called the meeting to order at 12:01 p.m. in the Downing Resource Center CEO Conference Room 117.

2. PUBLIC COMMENT: None.

3. APPROVAL OF MINUTES FROM THE COMMUNITY ADVOCACY COMMITTEE MEETING OF MAY 20, 2026

Approve the minutes of the May 20, 2026 Community Advocacy Committee meeting. The information was included in the Committee packet.

PUBLIC COMMENT: None.

COMMITTEE MEMBER DISCUSSION: None.

MOTION
Upon motion by Dr. Radner and second by Committee Member Miller, the minutes of May 20, 2026 Community Advocacy Committee were approved as presented.

ROLL CALL VOTE:
Ayes: Chair Dr. Cabrera, Vice Chair Arreguin, Dr. Radner, and Miller;
Nays: None;
Abstentions: None;
Absent: Dr. Gonzalez.

Motion Carried.

[1]Salinas Valley Memorial Healthcare System operating as Salinas Valley Health

4. PALLIATIVE CARE REPORT

Michelle Orta, Director Continuum of Care, presented Palliative Care Report. Salinas Valley Health's Palliative Care Services, emphasizes its role in providing specialized, interdisciplinary support to patients with serious, life-limiting illnesses at any stage of disease. She reviewed the distinction between palliative care and hospice, highlighting the focus on symptom management, quality of life, goals-of-care discussions, and support. Michelle also discussed current clinical demand, access and capacity, supported by a case study demonstrating comprehensive care for both patients and families. Future priorities include pain education, a legacy program, improved data measurement, earlier patient engagement, Macy Catheter implementation, and expanded advance care planning.

A full report was included in the packet.

PUBLIC COMMENT: Catherine Carson asked whether data is available showing an increase in palliative care utilization following the 2010 Early Palliative Care Study. Michelle Orta, Director of Continuum of Care Transitional Care, stated that she would look into obtaining the information.

Catherine also raised concerns regarding the use of POLST forms versus advanced care planning documentation in the hospital setting. Michelle explained the team's process for discussing patients' goals of care and documenting their wishes prior to discharge. The group discussed the appropriate use and documentation of POLST forms and advanced care planning, as well as the importance of clear and consistent documentation across care settings. Dr. Cabrera noted that advanced care planning is a collaborative effort that requires ongoing attention.

COMMITTEE MEMBER DISCUSSION: Michelle Orta, Director of Continuum of Care Transitional Care, announced that the organization will be receiving a $225,000 grant from the Hospice Giving Foundation. The committee congratulated Michelle.

Dr. Radner inquired about the use of Macy catheters for patients. Dr. Youngflesh explained their use, noting that they are well known and commonly used in the hospice community. Dr. Seimer noted that Macy catheters can be particularly helpful for patients who are unable to take medications by mouth, especially given the challenges in obtaining PCAs and IV infusions following recent changes in pharmacy services.

Jaime Gonzalez, M.D., Medical Staff Member, offered his assistance with expanding advanced care planning and shared his experience working with the Hospice Giving Foundation.

Rolando Cabrera, M.D., Chair, asked about COPD and pediatric referrals, and Michelle confirmed that they have received referrals for patients that need help with symptom management. Dr. Cabrera also asked how the Board could support program expansion. He offered to continue the conversation and recommended increased marketing and patient education.

Isaura Arreguin, Vice Chair, asked about follow-up support for families after the loss of a loved one. Michelle confirmed that families receive ongoing grief support and follow-up services, including Coastal Kids/grief support, weekly peer support groups, VNA services, and social worker follow-up.

5. CAREER PATHWAY PROGRAMS

Shannon Graham, Director Volunteer & Health Career Services presented Career Pathway Summer Programming. The Summer Health Institute, held June 15–July 17, 2026, served high school juniors and seniors and graduated 27 students, bringing the program's total to 485 graduates. With more than 115 supporters, including Salinas Valley Health, Mission Trails R.O.P., Hartnell College, Service League Volunteers, and program alumni, the program helps students explore healthcare careers. More than 80 graduates are confirmed to be working in healthcare, including 12 at Salinas Valley Health and one at Prime Care. Graduates have also continued to support the program.

The Medical Adventure Camp, held July 20–31, 2026, served 30 participants and has had 520 graduates since 2001, with participants continuing to contribute as counselors, Health Explorers, and student volunteers.

A full report was included in the packet.

PUBLIC COMMENT: None.

COMMITTEE MEMBER DISCUSSION: Isaura Arreguin, Vice Chair, inquired about application timelines for the camps. Shannon Graham, Director Volunteer & Health Career Services, shared that applications for the Summer Health Institute open in late January, with selections made in March. Applications for Medical Adventure Camp open before spring break, with an interest list already established. Vice Chair Arreguin, mentioned that she enjoyed seeing the students in the camp. The committee thanked Shannon for her presentation.

6. ASTHMA CAMP UPDATE

Ana Pimentel-Calero, Marketing Coordinator presented Asthma Camp Update. The purpose of Asthma Camp is to learn to better manage their asthma while enjoying a summer camp experience with others who understand the impact of asthma in a safe and supervised environment. Asthma Camp is a week-long camp that provides children ages 6–12 with asthma education and a supportive summer camp experience with activities, while teaching proper asthma management, trigger awareness, and inhaler use. Sponsored by Salinas Valley Health Medical Center and Foundation, the camp serves 25–30 children annually. Parents reported positive outcomes, including improved asthma management during sports and better inhaler use.

A full report was included in the packet.

PUBLIC COMMENT: None.

COMMITTEE MEMBER DISCUSSION: The committee thanked Ana for her presentation.

7. ADJOURNMENT

There being no other business, the meeting adjourned at 12:58 p.m. The Community Advocacy Committee Meeting meets quarterly and the next meeting is scheduled for Wednesday, **November 11, 2026** at 8:30a.m.

_____
Rolando Cabrera, MD, Chair
Community Advocacy Committee



Community Advocacy Committee
November 11, 2026

VFC Update & New **VFA** Program

Orlando Rodriguez, MD
Chief Medical Officer, Salinas Valley Health

VFC Vaccines for Children

The **Vaccines for Children Program** (VFC) is a federally funded program that provides recommended childhood and adolescent vaccines at no cost to eligible families.

Eligibility
Who: Children 18 years or younger
Criteria (must meet one):

- Medi-Cal
- Uninsured
- American Indian or Alaska Native

The first VFC dose was administered on 8/4/25.

VFC Immunizations PTD

Doses Administered (Summary)

Vaccine	Age Groups (Years)					
	<1	1 to 6	7 to 18	19+	Total Number of Doses	Total Number of Patients
DTaP	0	1	0	0	1	1
DTaP,5 pertussis antigens	0	41	0	0	41	41
DTaP,IPV,Hib,HepB	2	24	1	0	27	25
HPV9	0	0	157	0	157	150
HepA-Ped 2 Dose	0	45	54	0	99	98
HepB-Peds	0	6	26	0	32	29
Influenza split virus trivalent PF	0	14	50	0	64	61
MMR	0	7	20	0	27	24
MMRV	0	49	9	0	58	57
MenB, OMV	0	0	71	0	71	71
Neisseria Meningitidis SerogroupsABCWY	0	0	7	0	7	7
Pfizer COV2tris-sucrose 30mcg,3mL 12+	0	0	10	0	10	10
Pneumococcal conjugate PCV20	2	12	9	0	23	23
Polio-Inject	0	48	55	0	103	103
Tdap	0	0	127	0	127	127
Varicella	0	32	57	0	89	79
meningococcal polysaccharide TT conj	0	0	138	0	138	137
					Total Doses	
	4	279	791	0	1074	
					Total Unique Patients	
	2	87	287	0	375	

Total Cost of VFC Vaccines Received PTD

$147,694.26

FY27

Total Doses: 500, Total Unique Patients: 191

NEW

VFA Vaccines for Adults

The **California Vaccines for Adults (VFA) program** provides select routine and recommended vaccines at no cost to eligible uninsured or underinsured adults.

Eligibility

Adults 19 and older who are **uninsured** (no public or private insurance) or **underinsured** (insurance does not cover vaccines, covers only select ones, or has strict dollar/copay limits). *People with Medi-Cal or dual Medicare Part B and Part D coverage are considered fully insured and are **not** eligible for VFA-funded vaccines.*

The first VFA dose was administered on 10/5/26.

VFA Immunizations PTD

Doses Administered (Summary)

Vaccine	Age Groups (Years)					
	<1	1 to 6	7 to 18	19+	Total Number of Doses	Total Number of Patients
HPV9	0	0	0	19	19	19
HepA-Adult	0	0	0	7	7	7
HepB-Adult	0	0	0	16	16	16
MMR	0	0	0	2	2	2
Pfizer COV2tris-sucrose 30mcg.3mL 12+	0	0	0	4	4	4
Pneumococcal conjugate PCV20	0	0	0	18	18	18
Tdap	0	0	0	18	18	18
Varicella	0	0	0	2	2	2
zoster recombinant	0	0	0	9	9	9
					Total Doses	
	0	0	0	95	95	
					Total Unique Patients	
	0	0	0	48	48	

Total Cost of VFA Vaccines Received PTD

$42,040.10

State General Fund



2026-2027

TOTAL Flu Doses: 861

- Soledad Flu Clinic: 195
- Gonzales Flu Clinic: 228
- AHS Flu Clinic: 136
- Castroville Flu Clinic: 130
- Mobile Clinic: 172

Additional Flu Clinics

- Wednesday, November 4, **King City**
- Monday, November 9, **Boys & Girls Club**
- Tuesday, November 17, 2pm-6pm, **Hartnell College**



Community Advocacy Committee

November 11, 2026

Questions / Thank you!

Taylor Farms Family Health & Wellness Center

Specialty Expansion Update

Community Advocacy Committee

November 11, 2026

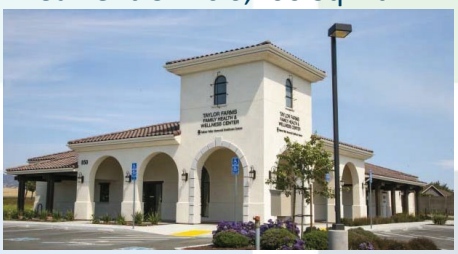
Orlando Rodriguez, MD
Chief Medical Officer, Salinas Valley Health

Clinic Background



Expansion Project - 13,000 Sq. Ft.

Current Clinic 6,400 Sq. Ft.



- Hospital Based RHC
- Family Medicine
- Attractive Cost Based Reimbursement Model
- Supports Access for CCAH Members in South County
- Expansion Supported by $2.5M CCAH Capital Grant and community donors
- Regulatory / Accreditation: RHC, Joint Commission, CCAH, VFC, Monterey County Waste Management

Provider Team

Family Medicine

- Guadalupe Arreola, MD
- Miguel Dorantes, MD
- Ana Arias, MD (Family Medicine & Obstetrics)
- Dolores, Peña MD
- Susan Ganzhorn, PA-C
- Noel Villagomez, PA-C
- Marisol Garcia, PA-C
- Per diem coverage
  - Matthew Fiess, PA-C
  - Francis Rangel, MD

Pediatrics

- Amanda Jackson, MD

Physician / APP	Specialty
Steve Regwan, MD	Cardiology
Mario Roldan, DO	General Surgery
Allen Hershey, MD	Orthopedics
Daniel Luba, MD	Gastroenterology



Guadalupe Arreola, MD
Family Medicine
Medicina Familiar



Miguel Dorantes, MD
Family Medicine
Medicina Familiar



Mandy Jackson, MD
Pediatrics
Pediatría



Dolores Peña, MD
Family Medicine
Medicina Familiar



Matthew Fiess, PA-C
Family Medicine
Medicina Familiar



Susan Ganzhorn, PA-C
Family Medicine
Medicina Familiar



Noel Villagomez, PA-C
Family Medicine
Medicina Familiar

TFFH & WC Reimbursement

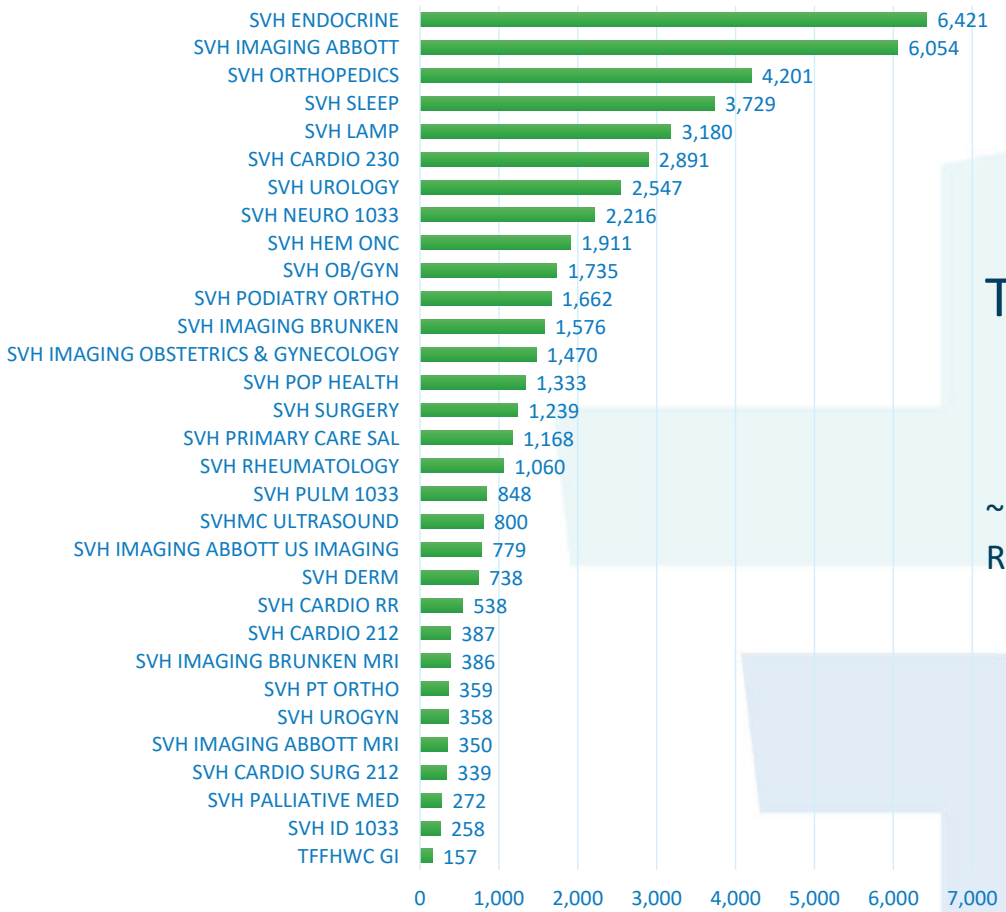
CPT	BX	BS	BS Trio and Access +	UHC	CCAH*	MCL***	MCR**
99203	$ 162.15	$ 186.02	$ 157.63	$ 171.10	$ 380.00	$ 380.00	$ 126.72
99204	$ 240.10	$ 268.62	$ 236.81	$ 260.00	$380.00	$ 380.00	$ 190.39
99213	$ 131.40	$ 126.21	$ 128.63	$ 119.51	$ 380.00	$ 380.00	$ 103.41
99214	$ 185.48	$ 171.19	$ 182.65	$ 173.18	$ 380.00	$ 380.00	$ 146.78

All CCAH and MediCal visits are paid at $380 with the wrap around payment

Difference in payment for CCAH / Medical at SVHC vs TFFH&WC

- Average **$150** per visit at SVHC
- Payment at TFFH&WC **$380**
- Favorable delta of **$230** when patient is cared for at TFFH&WC

CCAH Referrals to System (12 months)



Total CCAH Referrals:

50,962

~6K Out of County Referrals FY26

Variance in Payment Reimbursement

Financial Impact of Shifting Volume to TFFH & WC

TOTAL REFERRALS	25% SHIFT	50% SHIFT	75% SHIFT
50,962	**12,741**	**25,481**	**38,222**
CCAH referral volume	patients moved to TFFH	patients moved to TFFH	patients moved to TFFH

	SVHC / visit	TFFH / visit	Variance / visit	Incremental revenue by shift	
AVG	$150	$380	$230	25%	$2,930,430
				50%	$ 5,860,630
				75%	$ 8,790,830

Low hanging fruit

At a $380 TFFH&WC visit rate, every CCAH referral shifted from SVHC increases revenue by approximately $172–$267 per visit, depending on CPT.

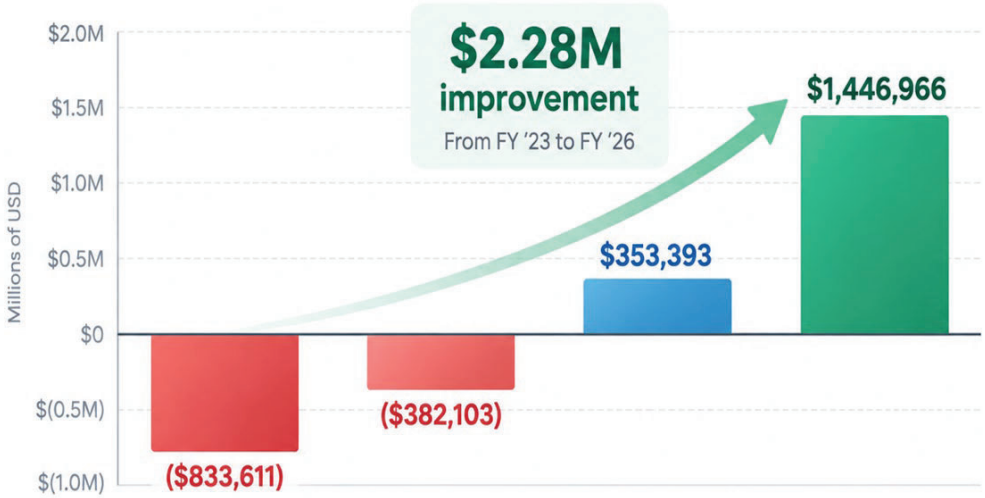
Future state: revisit rate for CCAH with expansion of specialty care, opportunities to increase wrap around rate

TFFH&WC Expansion Strategy

- Primary Care Expansion
  - Full complement of providers
- Urgent care for CCAH
- Shifting majority of new CCAH patients to TFFH&WC
- Developing a complete specialty panel

TFFH&WC Net Income/(Loss)

FY '23	$	(833,611)
FY '24	$	(382,103)
FY '25	$	353,393
FY '26	$	1,446,966



TFFH&WC Specialty Care Expansion

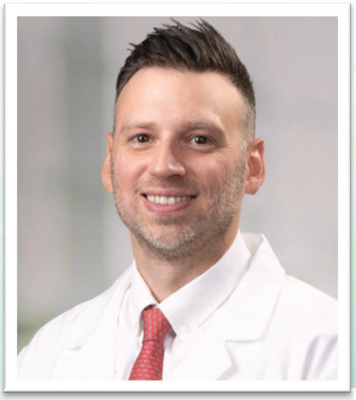
Physician / APP	Specialty
Tim Albert, MD	Cardiology
Ilja Dejanovic, MD	Cardiology
Ingrid Hsiung, MD*	Cardiology
Phillip Abarca, MD*	Cardiology
Emily Sullivan, PA-C	Dermatology
Nicolas Kissell, MD	Diabetes & Endocrine
Antony Maltos, PA*	Diabetes & Endocrine
Michael Mendoza, MD	Gastroenterology
Brenda Chiang, DO	Hematology/Oncology
Robert Fernandez, DO	LAMP
Joanna Oppenheim, MD	LAMP
Matthew Yanus, MD	Neurology
Martin Kamper, MD	Pulmonary Medicine
Lauren Berry, MD	Rheumatology
Michael Zupancic, MD	Sleep Medicine
Michael Sadighian, MD*	Urology
Andrew Lauwagie, MD*	Urology

*credentialing in process

TFFH&WC Specialty Care Expansion
Cardiology



Tim Albert, MD



Ilja Dejanovic, MD

Physicians Pending Onboarding

Ingrid Hsiung, MD

Phillip Abarca, MD

TFFH&WC Specialty Care Expansion
Gastroenterology



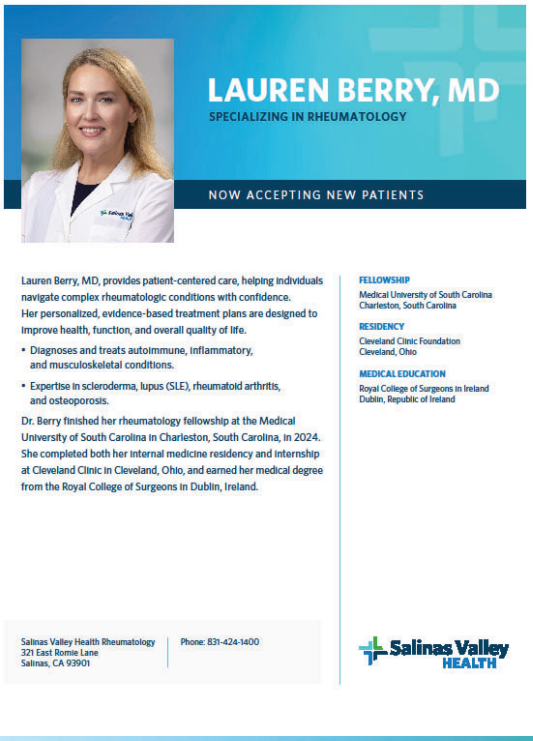
Michael Mendoza, MD

Monterey Bay GI

TFFH&WC Specialty Care Expansion
Rheumatology



Lauren Berry, MD

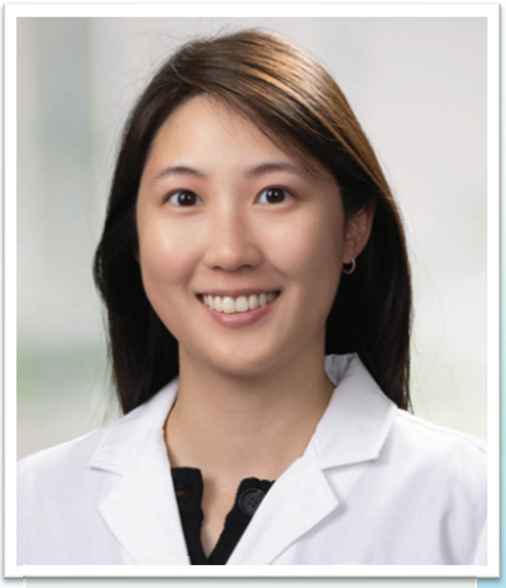


TFFH&WC Specialty Care Expansion
Pulmonary Medicine



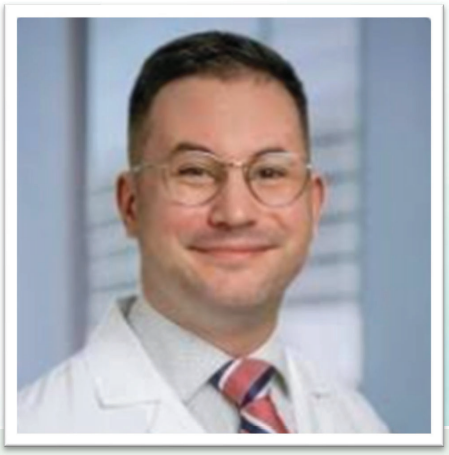
Martin Kamper, MD

TFFH&WC Specialty Care Expansion
Hematology Oncology



Brenda Chiang, DO

TFFH&WC Specialty Care Expansion
Neurology



Matthew Yanus, MD

TFFH&WC Specialty Care Expansion
Sleep Medicine



Michael Zupancic, MD

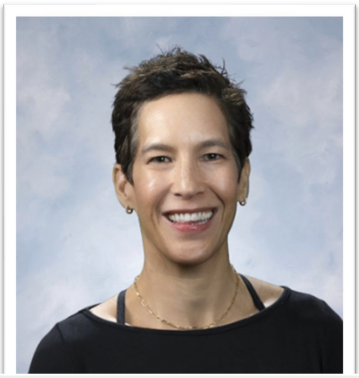
TFFH&WC Specialty Care Expansion
Dermatology



Emily Sullivan, PA-C

TFFH&WC Specialty Care Expansion

Lifestyle & Metabolic Program



Joanna Oppenheim, MD



Robert Fernandez, DO



Salinas Valley Health offers a nonsurgical Lifestyle & Metabolic Program and a Bariatric Surgery Program designed to help bariatric patients who want to lose weight and improve their health and quality of life. Our team of specialty-trained physicians provide a comprehensive, multidisciplinary approach to weight loss and post-bariatric surgery lifestyle management.

Lifestyle & Metabolic Program

This nonsurgical weight loss program is designed to provide long-term, compassionate and comprehensive treatments for obesity as well as health management strategies for patients who have:

- A body mass index (BMI) greater than 30
- Two obesity-related conditions

Lifestyle & Metabolic Program and Bariatric Surgery Program

- Comprehensive medical management for obesity
- Nutritional assessment and support from a registered dietitian
- Psychological evaluation by a therapist and treatment, if needed
- Health coaching to support and sustain behavior changes
- Monthly support group meetings
- Movement coaching
- Comprehensive assessment for bariatric surgery

Bariatric Surgery Program

Gastric sleeve weight loss surgery is considered on a case-by-case basis for patients who have:

- A BMI over 30 with one or more obesity-related conditions, such as cardiac disease, diabetes, high blood pressure or severe sleep apnea
- A BMI over 35 with a maximum weight of 350 pounds

1260 South Main Street, Suite 101, Salinas, CA 93901
831-208-6226 | Fax 831-208-6225 | SalinasValleyHealth.com

Salinas Valley HEALTH
LIFESTYLE & METABOLIC PROGRAM

TFFH&WC Specialty Care Expansion

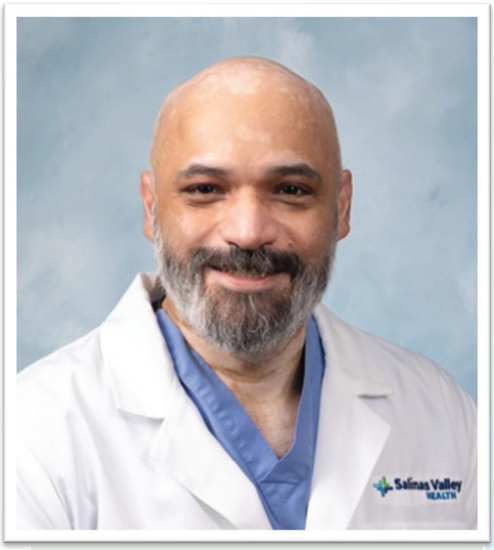
Diabetes & Endocrinology



Nicolas Kissell, MD

Onboarding in Process
Antony Maltos, PA

TFFH&WC Specialty Care Expansion
General Surgery



Mario Roldan, DO

MARIO ROLDAN, DO

GENERAL SURGEON

NOW ACCEPTING PATIENTS

Dr. Roldan is an experienced results-driven surgeon and U.S. Navy Veteran who takes a proactive approach to achieving the best possible clinical outcomes for his patients.

- Skilled at robotic surgery facilitating complex procedures with smaller incisions and greater precision, meaning less tissue damage and shorter recovery times
- Adept at management of critically ill patients
- Expertise in endoscopic management and wound care

Dr. Roldan, who is fluent in Spanish, believes in collaborating with his patients and medical professionals to create a treatment plan that includes preoperative preparations, surgical protocols and postoperative care to produce the best results possible.

An Intuitive-certified da Vinci Console Surgeon, Dr. Roldan has performed more than 200 robotic surgeries with the da Vinci Xi platform as well as other surgical procedures including gynecological, oncological and upper gastrointestinal surgeries. He also has expertise in trauma and critical care.

Dr. Roldan gained his initial medical experience as a hospital corpsman in the U.S. Navy where he served as both a field-medic and pharmacy technician. As part of his military service, Dr. Roldan implemented a prescription process that resulted in a decrease of approximately 35% in patient wait time.

A strong proponent of supporting training of future physicians, Dr. Roldan has taught numerous students during their third year surgical rotations and hosted their educational and instructional events.

Outside of medicine, he enjoys woodworking, Celtics basketball, the films of Quentin Tarantino and spending time with his wife and three children.

RESIDENCY
Oklahoma State University
Center for Health Sciences
General Surgery Residency Program
Tulsa, OK
2021

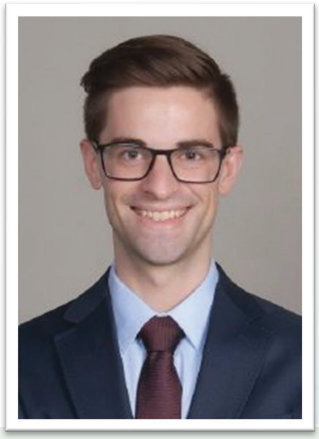
EDUCATION
A.T. Still University
School of Osteopathic Medicine
Mesa, AZ
2010

Salinas Valley Health
General Surgery Clinic
236 San Jose Street
Salinas, CA 93901

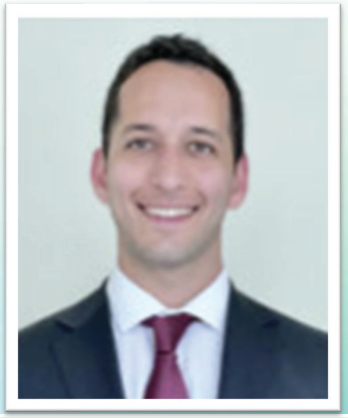
Phone: 831-424-7389
Fax: 831-424-3027

Salinas Valley HEALTH

TFFH&WC Specialty Care Expansion
Urology – Fall 2027



Andrew Lauwagie, MD



Michael Sadighian, MD

Community Outreach & Education







ADJOURNMENT